Remember, there are two kinds of test, one to show if you've had the virus after recovering, but the one these NHS staff are queueing up for at a superstore car park turned testing drive-through, records if you have the virus right now. If the drivers of these cars are negative, they could get back onto the desperately stretched wards as doctors and nurses. That is why it is so urgent now. It is very frustrating. We should be the first so that we can look after our patients. I'm very sad. It is quite efficient and it allows us to go back to work as soon as we could, really, so that is the best thing we could possibly do for NHS staff, to be honest. Testing has become the most acute political problem in this crisis, with the senior Labour MP Dawn Butler, who lost her uncle to the disease, in grief and anger, insisting the government needs to test everyone who works in hospitals without delay. We are going to need a strategy for community-based testing for really the majority of the population over time, because that is the route out of lockdown. But a former Cabinet Secretary, no stranger to managing crises, suggests there might be deeper roots to the problem. Does it seem to you, though, that the government was too slow? I think when we look back on it, and I think all of us should take a share of the blame here, pandemics, even in my time, was top of the risk register.